

Office of Spiritual Formation Assessment Report

Prepared By: Rev. Dr. Linda J. Leon, Director of Spiritual Formation

Assessment Cycle: 2018-19

Mission Statement:

Our mission is to contribute to students' spiritual formation by building them up to know, love, and serve Jesus Christ. We provide Christian faith development opportunities for individuals and groups in a variety of campus contexts.

Unit Goals:

- To care for and mentor Malone University students.
- To teach students how to develop a worldview rooted in Scripture.
- To teach students how to actively grow their relationship with God.

The Spiritual Formation staff will provide pastoral care to students.

Pastoral care and mentoring will be extended to students (individually or in small groups) weekly by each Spiritual Formation staff member. Care and mentoring may be via student request, or by staff determination that these might be beneficial to a student/small group to advance their personal, emotional or spiritual development. Meetings may take place on- or off-campus. This objective will be assessed via listing the diversity of pastoral care and mentoring meetings held with individual students or small groups during the semester; this information will be gathered from office staff and CCO campus ministry volunteers.

These assessments will assist the Spiritual Formation staff in understanding their cumulative areas of connection and influence in the campus community and help the staff determine if a variety of events are being attended and a variety of students engaged.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64.

staff members Spiritual Formation contribute to Malone's Strategic Theme of Vibrancy, and in particular the objective of Building a Student-Centered Culture, through their commitment to care for students' personal and spiritual growth. This is done through holding clear office hours and remaining available for students whether for appointments or unannounced visits, time spent seeking out students on campus in multiple venues in order to build relationships with them, meals in the cafes and cafeteria for mentoring conversations, and hospitality extended to students via having students or groups to meals or studies in our homes.

Staff and CCO staff were involved in:

- Dozens of one-on-one mentoring times with individual students
- Mentoring small groups on a weekly basis

Summary of Data Collected

- Coaching student-athletes (cheerleaders), approaching the role as a life mentor as well as a coach
- Multiple student leadership development opportunities (see 3b, below)
- Attendance at dozens of athletic games, music recitals, music performances
- Dozens of Spiritual Formation Opportunities where student contact is readily achievable (as opposed to a more formal worship service)
- Life Groups (small group teaching times)
- Attended multi-cultural department events
- Many campus cafeteria meals and conversations
- In-office pastoral counseling sessions
- Classroom teaching
- Outdoor education (hiking, canoeing) trips
- Sunday morning church services alongside Malone students
- Community Center events with students (ex: Martin Center)
- "Night of Worship" events
- Home hospitality on regular occasions for large groups of students
- Intentional conversations with students who are disinterested in the Christian faith or claim to be a non-Christian

In the official 2018 NSSE results, first-year student "Agree/Strongly Agree" response to 1] was 80% which is less than the goal of 84%. Senior-year student response was 77% which is greater than the 2014 result but less than the goal

Continue diversity of contexts in which students are met and mentored.

	• SSI 83 ("Campus item: I consider		of 78%. Further comment on NSSE IJ may be found in this	
	Chapel/Spiritual Formation		column, under Goal 2b.	
	Opportunities as opportunities to			
	enhance my own spiritual			
	growth") will increase from 4.86 to 4.96			
	NSSE IJ ("There is an			
	environment on this campus that			
	encourages me to develop values which reflect my faith in Jesus			
	Christ"): the number of first-year			
	response participants to answer			
	"agree" or "strongly agree" will			
	increase from 81% to 84% and the			
	number of senior response			
	participants to answer "agree" or			
	"strongly agree" will increase			
	from 75% to 78%.			
	*Note that the most recent SSI data			
	was acquired in 2013, which was			
	before the implementation of the			
	current Spiritual Formation			
	Opportunities program. Similarly, the			
	2014 NSSE data was acquired on			
	campus before a full year of the new			
	Spiritual Formation Opportunities			
	program had been in effect.			
1b. The Spiritual	Staff will attend a variety of on- and	Spiritual Formation staff members	Please see la.	Continue diversity of contexts in which
Formation staff will	off-campus events (concerts, sporting	contribute to Malone's Strategic Theme		students are met and mentored.
build relationships with	events, Residence Hall visits, student-	of Vibrancy, and in particular the objective		
students by being	led worship services) alongside	of Building a Student-Centered Culture,		
present in a variety of	students over the course of the	through their commitment to relational		
campus contexts.	semester in order to develop a	ministry and evangelism. While available		
	"ministry of presence." Staff will also	through our offices, staff members also		
	make intentional effort to meet new	spend much time around campus meeting		
	students on an on-going basis in order	students "where they are." Each of our staff		
	to connect with a variety of students	members is uniquely gifted toward a		
	to connect with a variety of students	members is uniquely gifted toward a		

and campus groups. This objective will be assessed via listing the diversity of pastoral care and mentoring meetings held with individual students or small groups during the semester; this information will be gathered from office staff and CCO campus ministry volunteers.

These assessments will assist the Spiritual Formation staff in understanding their cumulative areas of connection and influence in the campus community and help the staff determine if a variety of events are being attended and a variety of students engaged.

specific type of student - be they studentathletes, artists, musicians, fringe students, Christ-followers, non-Christians, or the students who don't quite understand why they are at a Christian institution. Our goal is to meet with students, develop a relationship with them, earn the right to ask hard questions, and help them to grow personally and spiritually.

The Spiritual Formation staff will students opportunities to learn how to study Scripture.

Spiritual Formation staff will provide opportunities for students to be equipped with methodology in approaching and understanding Scripture passages and the Scripture meta-narrative. This objective will be assessed by listing workshop contexts or student groups with whom staff members (or those appointed by them) have conversed about Scripture study.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

- SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64.
- SSI 83 ("Campus item: I consider Chapel/Spiritual Formation

The Office of Spiritual Formation contributes to Malone's Strategic Theme of Vibrancy, and in particular the objective of Building a Student-Centered Culture, through helping students understand the integration of faith and life. Staff members are trained to understand the current generation of college students - most of whom are part of the Millenial Generation - and their unique attributes which affect how they approach life and faith. Through understanding our students well, we teach them in ways that they can understand and equip them as they enter prepare to enter life after college. Understanding that our students come from over 40+ denominations and that we also have many non-Christians on campus, the staff develop a variety of Spiritual Formation

SSI item 74: this goal is campus-wide in scope and therefore its achievement cannot be solely measured via Spiritual Formation assessment procedures. However, the following results from the Fall 2018 survey address SSI 74:

- When asked if SFOs contribute to their spiritual growth, results were....strongly agree 27.4%, agree 41.1%, neutral 19.2%, disagree 6.8% and strongly disagree 5.5%.
- When asked in the Fall 2018 all-student survey if they can clearly understand the overall theme for each Community Worship service, students responded with these results: strongly agree 24 %, agree 44.5%, neutral 16.4%.

In the official 2018 NSSE results, first-year student "Agree/Strongly Agree" response to 1] was 80% which is less than the goal of 84%. Senior-year student response was 77% which is greater than the 2014 result but less than the goal of 78%. Further comment on NSSE IJ may be found in this column, under Goal 2b.

The Fall 2018 all-student survey showed that every area of SFOs about which students were asked received an overall positive rating.

The Director is pleased with SSI 74 results, as shown at left. Note that the OSF also contributed to the SSI 74 goal in 2017-18 by overseeing the Life Group program, which focuses on Bible study knowledge. In addition, individual staff/volunteer activities which focused on Bible study with students remain strong. Finally, an annual Community Worship curriculum spends four weeks focusing on the biblical narrative; this occurs early each fall semester. All of these effort will continue in 2019-20.

			I was a second of the second o	
	Opportunities as opportunities to	Opportunities in order to reach/connect	Fall 2018 Life Groups addressing Goal 2a:	The OSF Director continues conversation
	enhance my own spiritual growth") will increase from 4.86	with a variety of Malone students. This	Old Testament Character Study	with the General Education Director and
	to 4.96	includes worship services serving 1,000+	Gospel Strong	the Chair of the Theology Department to
	NSSE IJ ("There is an	students at one time to Life Groups that	Coffee and Context	better connect curricular efforts to teach
	environment on this campus that	serve 2-40 students in one group. Different	• Jesus is	students Scripture study with the SFO
	encourages me to develop values	programmatic formats are employed so that	Bible Study Fellowship	program. The goal is to be on the "same
	which reflect my faith in Jesus	students might utilize their different	• The Edge	page" so that students are hearing about
	Christ"): the number of first-year	learning styles to engage in the worship	 Women's Cross Country Study 	Scripture study in the classroom and this
	response participants to answer	opportunities – be it listening, kinetic	Bible Study Fellowship	then is echoed in SFOs (and vice-versa).
	"agree" or "strongly agree" will	movement, art, exploring music, etc. The		These discussions began in Summer 2015
	increase from 81% to 84% and the	staff members also talk with guest	Fall 2018 Spiritual Formation Opportunities addressing	and have continued. In Fall 2017, they took
	number of senior response participants to answer "agree" or	speakers/facilitators to help them	Goal 2a:	the shape of a Community Worship
	"strongly agree" will increase	understand our campus culture and "who"	Community Worship four-week curriculum on	curriculum intentionally focused on the
	from 75% to 78%.	our students are.	CFRR	biblical meta-narrative and understanding
	*Note that the most recent SSI data		#MUBlessUpCelebration	service/ being other-centered. These are
	was acquired in 2013, which was		Fireside	both areas that are now being assessed
	before the implementation of the		Theolae	regularly in General Education courses.
	current Spiritual Formation		Spring 2019 Life Groups addressing Goal 2a:	0 /
	Opportunities program. Similarly, the		BSF	Community Worship follows a two-year
	2014 NSSE data was acquired on campus before a full year of the new		Living Gospel	curriculum which will continue our
	Spiritual Formation Opportunities		MU Cross Country Women's Bible Study	emphasis on Goal 2a. Students are
	program had been in effect.		The God I Never Knew	responding with overwhelmingly approval.
	Program man good in oncoo.		 Coffee and Context 	See survey results at left regarding student
			• Rooted	understanding of Community Worship
				themes. Year five of the curriculum will
			Spring 2019 Spiritual Formation Opportunities addressing	begin in Fall 2019.
			Goal 2a:	
			• #MUBlessUp	
			Celebration	
			Fireside	
2b. The Spiritual	These foundational elements will be	See notes under 2a.	Total number of students who visited a Life Group = number	The OSF offered a broad variety of large-
Formation staff will	formally offered through Spiritual	See Hotes diffeet 24.	of unique students, not total number of participation	and small-group opportunities for students
offer students	Formation Opportunities, Life		instances	to understand the Gospel, get an overall
opportunities to learn	Groups, and other workshops given		• Fall 2017: 465	understanding of the biblical meta-
the Gospel, a Scripture	by or sponsored by our staff. This			narrative, and understand the basics of the
meta-narrative, and	objective will be assessed through		• Spring 2018: 763	Christian faith. These are basic
italiatire, dilu	objective will be assessed through			Christian faith. These are dasic

Means of Assessment /Criteria for Success

Connection to MU Strategic Plan

Summary of Data Collected

Use of Results

basics of the Christian faith.

listing the number and nature of these offerings over the course of a semester. All students will be involved in a survey to be issued midsemester where they can give feedback and ideas regarding the Spiritual Formation Opportunities program. In addition, careful vetting of potential speakers/facilitators will be employed to better ensure that speakers connect to and engage the current student population. This latter objective will be assessed through ensuring that potential speakers are researched and assessed according to their speaking style and awareness of how to speak to the current college student audience.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

- SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64.
- SSI 83 ("Campus item: I consider Chapel/Spiritual Formation Opportunities as opportunities to enhance my own spiritual growth") will increase from 4.86 to 4.96
- NSSE IJ ("There is an environment on this campus that encourages me to develop values which reflect my faith in Jesus Christ"): the number of first-year response participants to answer

• Fall 2018: 535 (note that in F'18, the SFO credit requirement was reduced from 20 to 15/semester)

• Spring 2019: 451

SSI 74/83 and NSSE IJ: these goals are campus-wide in scope and therefore their achievement cannot be solely measured via Spiritual Formation assessment procedures.

Nevertheless, the following results from the Fall 2017 survey address these SSI and NSSE items:

- (SSI 74/83) When asked if SFOs contribute to their spiritual growth, results were....strongly agree 28.7%, agree 41.3%, neutral 19.1%, disagree 7% and strongly disagree 3.9%.
- (NSSE IJ) When asked if SFOS encourage them to develop values which reflect their faith in Jesus Christ, results were...strongly agree 31.3%, agree 43%, neutral 17.8%, disagree 4.3% and strongly disagree 3.5%.

Note that our office survey does not differentiate between first-year and senior-year student respondents. The Director is pleased with the three-year increase in the "strongly agree" category. However, the three-point drop in "strongly agree" from 2016 to 2017 is noted, which correlates with a three-point increase in "strongly disagree."

In the official 2018 NSSE results, first-year student "Agree/Strongly Agree" response to 1J was 80% which is less than the goal of 84%. Senior-year student response was 77% which is greater than the 2014 result but less than the goal of 78%.

This office made multi-faceted changes to the SFO program in May 2018 which includes focused attention on small-group (Life Group) discipleship and staff believe this focus

undercurrents running through the entirety of the SFO program.

For the third consecutive time in six years, the Fall 2018 all-student survey showed that students' top motivation behind choosing which SFOs to attend is liking the content/theme of an SFO. In addition, the percentage of survey-takers who said that they don't want to attend at all but did so because of the requirement has dropped in the past four years from 20.51% of survey-takers to 8.2%.

The Fall 2018 survey revealed that topics that students would most like to see addressed in future SFOs are (in this order): LGBT+ community questions and issues; relationships (dating, singleness, marriage, kids, friendships, family); sex; real life problems (like faith, gender, race, things college students go through/do); serving God and community; understanding the Bible; tough topics such as abortion, racism and immigration; relationship to self (selfworth, -care, -love and -confidence); mental health concerns (anxiety, depression shame, guilt, stress); and, dealing with a troubled past. The OSF staff is planning SFOs around these topics for the 2019-20 academic year.

Community Worship speakers were in part selected based on ideas/recommendations from students in past all-student surveys as

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results

"agree" or "strongly agree" will increase from 81% to 84% and the number of senior response participants to answer "agree" or "strongly agree" will increase from 75% to 78%.

/Criteria for Success

*Note that the most recent SSI data was acquired in 2013, which was before the implementation of the current Spiritual Formation Opportunities program. Similarly, the 2014 NSSE data was acquired on campus before a full year of the new Spiritual Formation Opportunities program had been in effect.

will result in positive personal value development in our students.

The Fall 2018 all-student survey showed a steady number of students who view Community Worship speakers as connecting with and engaging them. 58.8% of students agreed/strongly agreed, which was an increase over Fall 2017's 54.8%.

<u>Fall 2018 Spiritual Formation Opportunities addressing</u> Goal 2b:

- Community Worship four-week curriculum on CFRR and remaining semester curriculum going through the Bible via genre/books
- Fellowship of Christian Athletes
- Nursing Christian Fellowship
- Celebration
- The River
- Be:Justice
- #MUBlessUp
- Several partner SFOs (facilitated by faculty/staff)

Fall 2018 Life Groups addressing Goal 2b:

- Old Testament Character Study
- Gospel Strong
- Jesus is
- Coffee and context
- Bible Study Fellowship
- The Edge
- Women's Cross Country LifeGroup
- Student Senate LifeGroup
- Lead Like Jesus

Spring 2019 Spiritual Formation Opportunities addressing Goal 2b:

• Community Worship four-week curriculum on CFRR

well as the Spiritual Formation staff members' assessment of speakers we've had in past years. We have been generating a core set of speakers who are relatively local and connect/engage our students. In the Fall 2015 survey, there was a theme of students requesting "more consistent speakers in general", meaning that they'd like to see the same speakers return. Our core list of speakers may help to address this student hope, although students indicate in the annual fall surveys that their connection to/engagement with speakers has not significantly increased in the last few years. However, their understanding of a clear Community Worship service theme has increased in the last few years, so perhaps the OSF staff have become better at selecting speakers who can support a service's overall theme.

Expected Performance Outc	comes Means of Assessment /Criteria for Success	Connection to MU Strategic Plan	Summary of Data Collected	Use of Results
	, checimor success			
			 Fellowship of Christian Athletes Nursing Christian Fellowship Celebration Be:Justice #MUBlessUp Several partner SFOs (facilitated by faculty/staff) Spring 2018 Life Groups addressing Goal 2b: The Edge Coffee and Context 	
			 Living Gospel Jesus Is BSF The God I Never Knew Rooted 	
2c. The Spiritual Formation staff will provide opportunities for students to develop a biblical worldview.	This concept will be woven into Spiritual Formation Opportunities each semester, where a variety of topics will be addressed so that students can understand the overall biblical idea of faith integration with all areas of life. Men and women from different academic/work disciplines will be chosen as speakers and facilitators to give students pictures of how a biblical worldview can be integrated within academics, work, relationships, culture, etc. Biblical	See notes under 2a.	Results of the Fall 2018 office survey question relating to NSSE 1P were: 76% responded that SFOs reinforce values that they have always held, and 24% responded that SFOs challenge values that they have always held. The results of our office survey above are relatively consistent with NSSE results. Note that our office survey does not differentiate between first-year and senior-year student respondents. In 2018, official NSSE data for 1P showed that 73% of first-year students "Agree/Strongly Agree" while 69% of senior-year students "Agree/Strongly Agree" with the same statement.	Continue diversity of contexts in which students are growing their biblical worldview.
	worldview is also the main focal point of the Jubilee Conference, which is part of the annual ministry plan of the Office of Spiritual Formation. This objective will be assessed by listing Spiritual Formation Opportunities at which this topic was specifically presented/developed, listing the ratio of male/female speakers as well as Caucasian/people of color leading Life		Fall 2018 Spiritual Formation Opportunities addressing Goal 2c: • Fellowship of Christian Athletes • Nursing Christian Fellowship • Celebration • The River • Be:Justice • #MUBlessUp • Snacks & Stories 3x semester (faculty faith stories)	

Groups or leading/facilitating at
Community Worship, and listing the
number of students attending the
annual Jubilee Conference with
Spiritual Formation staff.

NSSE item 1P ("This institution has reinforced values that I have always held") has been given to the OSF office as an item to include in our assessment process. However, the OSF Director feels this is an extremely flawed question for an institution which seeks to shape the worldview (which includes values) of its students while they are part of the campus community. See as reference Malone's Mission Statement and Educational Goal E. With regard to the OSF, our goal is to re-shape students' values according to God's Kingdom and the Scriptures; these biblical values may or may not be what students hold upon entering the institution. One question related to this item was included in the annual all-student survey - see results at right. More importantly, data analysis is included on providing students with opportunities to develop a biblical worldview

- Two LGBT+ perspectives/guest speakers partner SFOs
- Several partner SFOs (facilitated by faculty/staff)

Fall 2018 Life Groups addressing Goal 2c:

- Awaken
- Creation Care
- Lead like Jesus
- I'm Still Here-Black Dignity in a world made for whiteness
- Speaking God from Scratch
- Conquer Series
- Ohana Mentor Floor LifeGroup
- Center for Christian Faith and Culture LifeGroup
- Students with Accessibility Services
- Full of G.R.I.T.
- Basketball LifeGroup
- CA LifeGroup

Spring 2019 Spiritual Formation Opportunities addressing Goal 2c:

- Community Worship curricular series on "God &..." (money, your future, the body, government, etc.)
- Fellowship of Christian Athletes
- Nursing Christian Fellowship
- Celebration
- I Can Relate
- Be:Justice
- *MUBlessUp
- Several partner SFOs (facilitated by faculty/staff)

Spring 2019 Life Groups addressing Goal 2c:

- Engaged: Running to Win
- Coffee and Context
- Awaken
- The Edge
- Bible Study Fellowship

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success Soul Chat Living Gospel Jesus Is Rooted Malone Cross Country Women's Bible Study CA Small Group 2.0 Jubilee 2019 Jubilee student attendees: 83 students Jubilee non-student attendees (specify each: staff, faculty, other): 8 staff, 1 faculty, 1 other Total number of scholarship dollars: \$10,320 Average scholarship per student: \$124/student Number of student Jubilee Leaders: 16 See www.jubileeconference.com or www.ccojubilee.com for conference worldview information The Office of Spiritual Formation contributes to Multicultural Diversity through intentional efforts of selecting a variety of speakers/facilitators. In 2013-14, a specific focus began on developing gender balance in the number of speakers chosen to be on the Community Worship stage or leading a Life Group. In addition, improvements have been made over past semesters in having persons of color leaders/facilitators. With regard to other worship service participants – be they musicians, Scripture readers, or those who lead prayers - particular attention is paid to gender balance as well as participants who are persons of color. Departmental statistics are kept on semester bases which analyze Life Group and Community Worship speakers/facilitators, with a break-down of gender and race. They are as follows (please note: statistics show instances of participation, not a total of unique participants; persons are identified in only one category, although some fit more than one):

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success Fall 2018 Community Worship: • CW Speakers: Male – 8 (62%); Female – 5 (38%); Caucasian – 7 (54%); POC – 6 (46%) • CW Worship and Stage Participants: Male – 43 (43%); Female – 57 (57%); Caucasian – 89 (89%); POC – 11 (11%)Fall 2018 Life Group Leaders • Male – 16 (57%); Female – 12 (43%); Caucasian – 27 (97%); POC – 1 (3%) • MU staff – 14 (50%); MU faculty – 7 (25%); MU student – 5 18%); MU alumni – 1 (4%); Other – 7 (25%) Spring 2019 Community Worship: • CW Speakers: Male – 9 (64%); Female – 5 (36%); Caucasian – 10 (71%); POC – 4 (29%) • CW Worship and Stage Participants: Male – 48 (42%); Female – 64 (57%); Caucasian – 91 (81%); POC – 21 (19%)Spring 2019 Life Group Leaders • Male – 13 (48%); Female – 14 (52%); Caucasian – 27 (100%); POC – 0 (0%) • MU staff – 8 (29%); MU faculty – 4 (15%); MU student - 4 (15%); MU alumni - 3 (11%); Other - 5 (18%) Fall 2018 Medium and large SFOs emphasizing gender or racial diversity: • #MUBlessUp • Be:Justice • Celebration male/female co-leaders FCA male/female co-leaders • Several partner SFOs (facilitated by faculty/staff) Spring 2019 medium and large SFOs emphasizing gender or racial diversity: • #MUBlessUp • Be:Justice

in. The Spiritual Fromation staff will offer occasional specifies and notes to deposing their love for God and popile. In its programming, the Office of Spiritual offer occasional specifies as a new weather and women.) These times will intentionally include teaching times as well as time for students of particles. The disciplinary service are a new venture and will be exhibated with the disciplinary service. The following increases in these SSI or NSSE items will occur upon the next SSI/ASSE items will be caused to students of particles. The following increases in these SSI or NSSE items will occur upon the next SSI/ASSE items will occu					
Formation stiff will teach about and equip students to practice apprinted steaching times, held each Friday spiritual Dissciplines teaching times, held each Friday spiritual Formation staff will offer occasional experiment of Friday spiritual Formation staff will offer occasional experiment occurriculum of Friday topics and a variety of facilitators used (oncampus, off campus, men and word). These times will intentionally include teaching times as well as time for students to practice the disciplines. Frening Prayers services are a new venture and will be evaluated via Spiritual Formation and the FEC-ER superimendent. Our staff also seek to help students understand be transported to the following results from the Fall 2018 survey address the SSI terms. Solidary 10				 FCA male/female co-leaders I Can Relate Several partner SFOs (facilitated by faculty/staff) 	
enhance my own spiritual growth") will increase from 4.86 to 4.96. of our lives Fellowship of Christian Athletes Nursing Christian Fellowship	Formation staff will teach about and equip students to practice spiritual disciplines, as a means to deepening their love for God and	of Friday Spiritual Disciplines teaching times, held each Friday morning. In addition, the Spiritual Formation staff will offer occasional vespers services. This objective will be assessed through a rotating curriculum of Friday topics and a variety of facilitators used (on- campus, off-campus, men and women). These times will intentionally include teaching times as well as time for students to practice the disciplines. Evening Prayers services are a new venture and will be evaluated via Spiritual Formation staff as well as student feedback. The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations: SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64. SSI 83 ("Campus item: I consider Chapel/Spiritual Formation Opportunities as opportunities to enhance my own spiritual growth") will increase from 4.86	Formation helps to build a Student-Centered Culture by preparing students to be a life-long participant in the Church Universal. We help students understand the nature of biblical worship, and point them toward participation in a local church. Intentional efforts are made to help students better understand the Evangelical Friends tradition through annual speaker invitations to Friends Church pastors and the EFC-ER superintendent. Our staff also seeks to help students understand denominational traditions that their fellow students may be part of through programming and Life Groups focused on contemporary service elements as well as liturgical services. We include resources at our office and on our website that helps students understand why church is important and what role they might play in the local church. In addition, staff members take students to church with them and hold post-service discussions to help students	therefore their achievement cannot be solely measured via Spiritual Formation assessment procedures. Nevertheless, the following results from the Fall 2018 survey address these SSI items: • (SSI 74/83) When asked if SFOs contribute to their spiritual growth, results werestrongly agree 27.4%, agree 41.1%, neutral 19.2%, disagree 6.8% and strongly disagree 5.5%. Fall 2018 SFOs addressing Goal 3a: • Community Worship four-week curriculum on CFRR • Fellowship of Christian Athletes • Nursing Christian Fellowship • Celebration • The River • Be: Justice • #MUBlessUp • Several partner SFOs (facilitated by faculty/staff) Fall 2018 Life Groups addressing Goal 3a • Noon Prayers • EMAW • Liturgy of the Ordinary • The 2 Step Process • Be Quiet and Slow Down • Engaged: Running to Win • Community Worship LifeGroup Spring 2019 SFOs addressing Goal 3a: • Community Worship Lenten series on "giving up" areas of our lives • Fellowship of Christian Athletes	scope and therefore its achievement cannot be solely measured via Spiritual Formation assessment procedures. However, the OSF offers weekly teaching and kinesthetic learning opportunities. Continue diversity of contexts in which students are learning about spiritual

	*Note that the most recent SSI data was acquired in 2013, which was before the implementation of the current Spiritual Formation Opportunities program.		 Celebration Be:Justice #MUBlessUp Several partner SFOs (facilitated by faculty/staff) Spring 2019 Life Groups addressing Goal 3a Engaged: Running to Win Body and Soul Slow Down and Be Quiet Noon Prayers Crushing It Full of G.R.I.T. Community Worship LG 	
3b. The Spiritual Formation staff will teach students about the nature of biblical worship.	Although all Spiritual Formation Opportunities should point students toward understanding biblical worship, this objective will be explicitly focused upon in weekly Community Worship services. This objective will be measured through analyzing the weekly liturgy (Scripture, song, sermon and prayer) used in these services and whether they point to 1) God as the object and subject of worship and 2) the use of Trinitarian language. Worship music will also be analyzed for a variety of music styles, use of student musicians, and song selection. This will be assessed through listing types of musical styles, number of student musicians, and variety of song selection. In addition, a mid-semester student survey will collect information regarding students' opinions about worship music that has been employed through Spiritual Formation Opportunities.	See notes under 3a.	 The following data was collected from the office's Fall 2018 all-student survey in order to address NSSE item 1M: When students were asked if they were encouraged to worship God in meaningful ways at SFOs, 31.5% strongly agreed, 43.8% agreed, 19.2% were neutral, 4.8% disagreed, and .07% strongly disagreed. Note that our office survey does not differentiate between first-year and senior-year student respondents. In official 2018 NSEE data, first-year student "Agree/Strongly Agree" responses to 1M was 90%, which was the same as 2014 and lower than the goal of 93%. Senior-year student response was 84% which was greater than the goal of 80%. According to the office's annual survey data, there is a four-year growth trend for this NSSE data point. Official NSSE results show good growth for SY students, and is especially meaningful feedback from students who have had a multi-year opportunity to experience spiritual formation programming. 	SSI item 78: this goal is campus-wide in scope and therefore its achievement cannot be solely measured via Spiritual Formation assessment procedures. The OSF will continue to ask for funding to develop a community service program (including a part-time staff position) to develop connections between students and community service opportunities. At this time, the OSF cannot dedicate current staffing hours to this, and feels this is a major gap in Malone's offerings to its students. It will remain "on the radar" as the next position to be developed in the OSF. With regard to on-campus opportunities of involvement in ministry, the OSF continues to grow in offering ways for students to learn leadership and ministry skills. We have incorporated these new opportunities within each staff person's job responsibilities and students have begun to seek us out for these

Means of Assessment /Criteria for Success

Connection to MU Strategic Plan

Summary of Data Collected

Use of Results

On a slightly different note, the totality of Spiritual Formation Opportunities offered each semester will be analyzed to see if they incorporated ways for students to learn to worship God while employing different learning styles – visual, auditory, kinetic, etc. Spiritual Formation Opportunities will be analyzed over one semester and learning styles listed.

Student leadership development will take place as Spiritual Staff members advise/oversee/mentor student participants in worship services and other initiatives which are outgrowths of our staff members' work with students. This will be assessed by listing the number and nature of student-led worship services, events, initiatives, etc. that directly stem from our staff members' interaction with students.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

- SSI 78 ("Campus item: This campus provides adequate opportunities for involvement in ministry") will increase from 5.71 to 5.81.
- NSSE 1M ("The institution encourages students to worship God in meaningful ways"): the number of first-year response participants to answer "agree" or "strongly agree" will increase

Analysis of Fall 2018 weekly CW liturgy and music: For this semester in particular, we really tried to enhance the level of engagement. Through a few modifications such as taking swipes from the front of the room and installing a curtain to block of the half of the sanctuary that is never filled, we were able to see a bigger level of student engagement in service. From a curricular perspective, we decided to focus on one main theme of the course of the entire semester. This theme was "The Story of Scripture" in which we took the entire semester to go through the entire arc of The Bible. We divided the Bible into particular sections for each speaker to cover and although they were not able to go into too much depth because of the large nature of the sections, this helped students to hear an overview of all Scripture over the course of the semester which in turn pushed students to engage in each of the sections on their own time after service. For the music elements of service, we maintained the same studentleadership structure as past semesters. This structure allows me to pour into the leaders and in turn, the student-leaders responsibility is to teach and train the members of their particular worship teams in a similar manner. This continues to have a lot of positive feedback from the student leaders and the other students involved in CW because of the sense of freedom and student empowerment that this structure entails. Looking forward, we will continue to focus on the Biblical Literacy of Students as well as empowering our student-leaders to train and disciple their fellow students through Community Worship.

Analysis of Spring 2019 weekly CW liturgy and music: Overall for this Spring semester, CW continued down a similar course as the Fall semester working towards developing student leaders and creating opportunity for much of campus to be represented through the services themselves. One of the main objectives for the semester was opportunities. See examples of student leadership opportunities at left.

from 90% to 93% and the number of senior response participants to answer "agree" or "strongly agree" will increase from 77% to 80%.

*Note that the most recent SSI data was acquired in 2013, which was before the implementation of the current Spiritual Formation Opportunities program. Similarly, the 2014 NSSE data was acquired on campus before a full year of the new Spiritual Formation Opportunities program had been in effect.

to curate services with the feedback from our Fall survey. We found that students have a desire to hear their professors outside of the classroom particularly when it comes to hearing about their faith. Mixed with our desire to show students how their career intersects with their spirituality launched the idea of a series on vocation where we focused on the idea of "God & ____." This series showed the connection of God with whatever you feel passion towards in your life. We continued to incorporate multiple traditions of musical worship in services through song selection and representation and by putting students on the front lines of leading this space, created a deeper connection of student to student leading in the CW space. Throughout the semester, the students involved with CW worship music met in small spaces to intentionally talk through the reasons behind why we do what we do. We covered topics from prayer, to the purpose of music in services, to the call of discipleship as leaders and much more. These small groups allowed for deeper team chemistry and allowed our student leaders to help disciple their fellow students outside of a musical setting. Overall, we continued to push CW to be a common space for the University by including many different parts of campus from faculty to staff to students and we will continue to make this space a place of celebration and worship as one University.

<u>Fall 2018 SFOs addressing Goal 3b and the nature of biblical worship:</u>

- Celebration
- Community Worship
- Several partner SFOs (facilitated by faculty/staff)

Spring 2019 SFOs addressing Goal 3b and the nature of biblical worship:

- Celebration
- Community Worship
- Several partner SFOs (facilitated by faculty/staff)

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success The Office of Spiritual Formation began a student leadership development program in Fall 2013 which in part addresses SSI 78. To that end, the following leadership and ministry opportunities facilitated through our office are listed: Student leadership opportunities Fall 2018-Spring 2019: • 3 student interns mentored in the OSF • Community Worship music leaders – multiple mentored • Myers-Briggs personality typing and leadership development workshops • Student leaders assisting in developing outdoor education weekend trips Celebration fellowship leaders (3) mentored Students mentored to be be:justice SFO speakers Students mentored to be Fireside speakers and music leaders • Multiple students mentored to take leadership in their lives in a general way • 2 Course Assistants mentored (for Gen100 program) A few dozen students signed up to be room leaders for the February Jubilee Conference • Encouraged several students toward Summer Opportunities, including overseas missions, leadership/discipleship projects and summer camps • Student Spiritual Life Committee includes student groups mentored by a staff person: Nursing Christian Fellowship Fellowship of Christian Athletes Celebration (student-led fellowship) Co-Directors of Spiritual Formation (Student • 5 students mentored to lead musical worship at local church plant, 3rd Street Community Church

3c. The Spiritual Formation staff will teach students about the significance of local church involvement as a means to personal growth. This includes Malone's foundation in the Evangelical Friends Church tradition and students' present and future service to the Church universal.		EFC-ER representatives speak in Community Worship or lead Life Groups. In addition, the church list was updated and made available. Fall 2018 SFOs: Community Worship curricular emphasis on the formation of the New Testament Church #MUBlessUp Fall 2018 Life Groups Coffee and Context Awaken Gospel Strong Jesus Is Lead like Jesus The Edge	Brainstorm ways to advertise local church services to students and provide a map of churches within walking distance.
		Spring 2019 SFOs: • #MUBlessUp Spring 2019 Life Groups • Ohana Mentor Floor • Coffee and Context • Awaken • Jesus Is • The Edge	